16.2.3Have written policies and procedures to identify local stakeholders external to the university and engage with them?

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Yes, UBT has well-defined policies and procedures for identifying and engaging with local stakeholders external to the university, as outlined in its Community Engagement Policy and Partnership Policy (See Evidence No.1 Community engagement policy , Evidence No.2 Partnership policy).

The Community Engagement Policy focuses on fostering meaningful and mutually beneficial relationships with local stakeholders, including specific interest groups, organizations, and community members. It emphasizes:

> The Center of Community Services (CCS), , plays a pivotal role in gathering and analyzing information about community needs and real issues. This ensures that engagement initiatives are relevant and impactful. The policy defines forms of engagement such as volunteerism, service learning, and engaged research. It requires that these activities align with the university's mission and strategic priorities, ensuring stakeholders are thoughtfully identified and engaged in ways that provide value to both the university and the community. The CCS and related committees are tasked with developing, implementing, and monitoring community engagement initiatives while ensuring transparency, resource allocation, and measurable outcomes.

The Partnership Policy complements this by providing a governance framework for establishing formal partnerships with external entities, including local stakeholders. It highlights:

> Partnership initiators (faculty, senior management, or staff) are responsible for identifying potential partners, assessing alignment with UBT's mission and strategic priorities, and analyzing the value and risks associated with partnerships. In addition, the policy outlines a structured process for negotiating and formalizing agreements, including stakeholder evaluation and the drafting of partnership proposals. Proposals must pass multiple levels of review and approval, including input from relevant governance bodies such as the Strategic Business Council and University Council. Specific provisions exist for local and regional community partnerships, designed to support national and regional development goals. These partnerships often focus on cultural, economic, and social initiatives aligned with

Together, these policies ensure UBT has a systematic approach to identifying and collaborating with external stakeholders. By integrating needs analysis, formal evaluation processes, and alignment with strategic priorities, UBT demonstrates a commitment to fostering impactful relationships with local communities and organizations. This

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comprehensive framework not only supports the university's mission but also strengthens its contributions to societal development.

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